TO APPLY: Submit a complete application package consisting of this completed questionnaire, 2 copies of a current resume with signed cover letter outlining qualifications, and a list of 5 professional references. Please notify RJA at (626) 447-3318 if you are unable to meet the deadline. SEND TO: Dr. Richard Garcia, President, RJA Management Services, Inc., 2719 So. Mayflower Ave., Suite A, Arcadia, CA 91006.

| County of Monterey  <br> Position Applying Director of Human Resources |  |  |
| :---: | :---: | :---: |
| First Name MI | Last Name | Current Title |
| Home Address |  | Preferred Phone \# ( ) circle one C H W <br> Alternate Phone \# ( ) circle one C H W |
|  |  | Email |
| Degree(s) and Related Certificates/Licenses | Dates Received |  |
| Are you bilingual? $\square$ Yes $\square$ No <br> If yes, what language(s)?   |  | Do you have any objections to RJA conducting background checks? If yes, please explain. Yes No |

RJA would like for you to honestly evaluate your experience in/with the following job related activities.

Key: $\quad \mathrm{E}=$ Extensive Experience $\quad \mathrm{L}=$ Limited Experience C $=$ Considerable Experience $\mathrm{N}=$ No Experience

| General Management | Position Classification | Consensus Building |
| :---: | :---: | :---: |
| Human Resources Management | Compensation | Merit Systems |
| Municipal Management | Salary Administration | EEO Laws \& Regulations |
| Merit Systems | Benefits Administration | Workforce Diversity |
| Personnel Policies \& Procedures | Recruitment and Examination | Strategic Planning |
| Budgeting | Labor Relations | Working with elected officials |
| Statistical Analysis \& Reporting | Employee Relations | Community Relations |
| Goal Setting | Training and Development | Intergovernmental Relations |
| Performance Appraisals | Contract Negotiations | Media Relations |
| Records Management Systems | Contract Administration | Other |
| Human Resource Info. Systems | Conflict/Dispute Resolution | Other |

## Please answer the essay question at the bottom of page 2.




## Essay Question

Please answer the following essay question. Be concise. Use additional paper, but no more than one page.
How do you create a strategy to gain support for the mission of the Human Resource Department by Elected Officials and Elected and Appointed Department Heads? Describe the steps you would take to accomplish this strategy.

I certify that the information on this supplemental questionnaire is true to the best of my knowledge and belief.
DATE $\qquad$ APPLICANT'S SIGNATURE $\qquad$

